

# Scottish Borders Council

## Financial Plans 2014/15 onward

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All figures contained within this Financial Plan are rounded to the nearest one thousand pounds.

# Revenue Financial Plan 2014/15 - 2018/19

Further information on the Council's  
Revenue Financial Plan is available from:-

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Scottish Borders Council  
Revenue Financial Plan 2014/15 - 2018/19  
Revenue Resources

	2014/15 £'000	2015/16 (Provisional) £'000	2016/17 (Provisional) £'000	2017/18 (Provisional) £'000	2018/19 (Provisional) £'000	Total £'000
<b>Aggregate External Finance (1)</b>						
General Revenue Support (2)	167,723	167,729	168,241	168,672	173,049	845,414
Non-domestic Rates (distribution from national pool)	31,183	31,183	31,183	31,183	31,183	155,915
	<b>198,906</b>	<b>198,912</b>	<b>199,424</b>	<b>199,855</b>	<b>204,232</b>	<b>1,001,329</b>
<b>Reserves</b>	1,200	(692)	(449)	153	0	212
<b>2013/14 Earmarked Balance</b>	977	23	0	0	0	1,000
<b>Council Tax (Band D £1,084 - no increase)</b>	51,126	51,626	52,126	52,626	53,026	260,530
<b>Total</b>	<b>252,209</b>	<b>249,869</b>	<b>251,101</b>	<b>252,634</b>	<b>257,258</b>	<b>1,263,071</b>
Notes:						
1. Funding from Scottish Government excludes ring-fenced grants (the budgets which follow are net of such grants).						
2. The Scottish Government has announced AEF for for 2014/15.						

Scottish Borders Council  
Revenue Financial Plan 2014/15 - 2018/19  
Summary

	2014/15 £'000	2015/16 (Provisional) £'000	2016/17 (Provisional) £'000	2017/18 (Provisional) £'000	2018/19 (Provisional) £'000	Total £'000
<b>Base Budget (approved 7 February 2013)</b>	<b>248,647</b>	<b>252,208</b>	<b>249,869</b>	<b>251,101</b>	<b>252,634</b>	<b>1,254,459</b>
<b>Add/deduct</b>						
Permanent Virements	0	0	0	0	0	0
Full year effect (FYE) of previous year's Growths / Savings	(262)	0	0	0	0	(262)
Manpower adjustments	3,240	4,535	3,868	3,572	3,102	18,317
Non-pay Inflation including Service Specific	1,282	1,100	1,100	1,080	1,327	5,889
Department Specific Pressures	4,876	274	1,951	2,297	195	9,593
<b>Deduct</b>						
Business Transformation Projects	(3,975)	(6,253)	(4,179)	(3,458)	0	(17,865)
Efficiencies in Service Delivery	(1,070)	(1,445)	(1,324)	(1,710)	0	(5,549)
Service Rationalisations	(212)	(140)	(140)	(204)	0	(696)
Increased Income/New charges	(318)	(410)	(45)	(44)	0	(817)
<b>Base Budget</b>	<b>252,209</b>	<b>249,869</b>	<b>251,101</b>	<b>252,634</b>	<b>257,258</b>	<b>1,263,071</b>

**Scottish Borders Council**  
**Revenue Financial Plan 2014/15 - 2018/19**  
**Departmental Summary**

	<b>2014/15 £'000</b>	<b>2015/16 (Provisional) £'000</b>	<b>2016/17 (Provisional) £'000</b>	<b>2017/18 (Provisional) £'000</b>	<b>2018/19 (Provisional) £'000</b>	<b>Total £'000</b>
<b>Chief Executive</b>	27,900	27,401	27,319	27,482	27,946	138,047
<b>People</b>	162,714	161,821	162,274	163,199	167,009	817,018
<b>Place</b>	36,134	36,519	37,154	37,104	38,420	185,331
<b>Other</b>	25,461	24,128	24,354	24,849	23,883	122,675
<b>Total</b>	<b>252,209</b>	<b>249,869</b>	<b>251,101</b>	<b>252,634</b>	<b>257,258</b>	<b>1,263,071</b>

Scottish Borders Council  
Revenue Financial Plan 2014/15 - 2018/19  
Chief Executive

<b>Chief Executive</b>	<b>2014/15 £'000</b>	<b>2015/16 (Provisional) £'000</b>	<b>2016/17 (Provisional) £'000</b>	<b>2017/18 (Provisional) £'000</b>	<b>2018/19 (Provisional) £'000</b>	<b>Total £'000</b>
<b>Chief Executive</b>	<b>413</b>	<b>423</b>	<b>428</b>	<b>434</b>	<b>440</b>	<b>2,138</b>
<b>Executive Support</b>	<b>246</b>	<b>243</b>	<b>237</b>	<b>233</b>	<b>237</b>	<b>1,196</b>
<b>Corporate Policy</b>	<b>7,776</b>	<b>7,877</b>	<b>7,915</b>	<b>7,975</b>	<b>8,063</b>	<b>39,606</b>
Strategic Policy Unit	941	1,065	1,077	1,091	1,104	5,278
Economic Development	1,508	1,523	1,537	1,554	1,572	7,694
Housing Strategy & Services	3,264	3,308	3,299	3,311	3,330	16,512
Democratic Services	1,565	1,493	1,523	1,550	1,578	7,709
Audit	498	488	479	469	479	2,413
<b>Finance</b>	<b>3,715</b>	<b>3,713</b>	<b>3,714</b>	<b>3,707</b>	<b>3,769</b>	<b>18,618</b>
<b>Human Resources</b>	<b>2,196</b>	<b>2,216</b>	<b>2,239</b>	<b>2,264</b>	<b>2,308</b>	<b>11,223</b>
<b>HR</b>	<b>1,401</b>	<b>1,395</b>	<b>1,395</b>	<b>1,400</b>	<b>1,427</b>	<b>7,018</b>
HRSS	795	821	844	864	881	4,205
<b>Business Transformation</b>	<b>14,280</b>	<b>14,015</b>	<b>13,870</b>	<b>13,994</b>	<b>14,254</b>	<b>70,412</b>
Transformation	710	690	681	674	694	3,449
Information Technology	5,328	5,143	5,121	5,099	5,173	25,864
Community Services	4,803	4,744	4,648	4,765	4,866	23,826
Health & Safety	428	442	454	469	478	2,271
Emergency Planning	123	126	129	132	134	644
Communications	600	618	632	645	656	3,151
Sports Trusts	2,288	2,252	2,205	2,210	2,253	11,207
<b>Terms &amp; Conditions</b>	<b>(91)</b>	<b>(451)</b>	<b>(449)</b>	<b>(490)</b>	<b>(490)</b>	<b>(1,971)</b>
<b>Recharge to Non-General Fund Accounts</b>	<b>(635)</b>	<b>(635)</b>	<b>(635)</b>	<b>(635)</b>	<b>(635)</b>	<b>(3,175)</b>
	<b>27,900</b>	<b>27,401</b>	<b>27,319</b>	<b>27,482</b>	<b>27,946</b>	<b>138,047</b>

Terms & Conditions Savings to be allocated to services

Scottish Borders Council  
Revenue Financial Plan 2014/15 - 2018/19  
Chief Executive

Chief Executive	2014/15 £'000	2015/16 (Provisional) £'000	2016/17 (Provisional) £'000	2017/18 (Provisional) £'000	2018/19 (Provisional) £'000	Total £'000
<b>Department Specific Pressures (CE)</b>	<b>139</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>139</b>
Recharge income for Finance projects team	35	0	0	0	0	35
Additional administration support	67	0	0	0	0	67
Additional administration support in Chief Executive's office	21	0	0	0	0	21
Hostel Grant	16	0	0	0	0	16
<b>Deduct (CE)</b>						
<b>Business Transformation Projects</b>	<b>(167)</b>	<b>(580)</b>	<b>(116)</b>	<b>(41)</b>	<b>0</b>	<b>(904)</b>
Terms & Conditions	(91)	(360)	2	(41)	0	(490)
Savings in Housing Business Support services	(11)	(17)	0	0	0	(28)
Cultural Services Review	(65)	(203)	(118)	0	0	(386)
<b>Efficiencies in Service Delivery (CE)</b>	<b>(677)</b>	<b>(470)</b>	<b>(469)</b>	<b>(362)</b>	<b>0</b>	<b>(1,978)</b>
New Starts Terms & Conditions	0	(54)	(72)	(90)	0	(216)
Savings in Executive Support	(14)	(10)	(9)	(8)	0	(41)
Savings in Finance	(140)	(102)	(79)	(69)	0	(390)
Savings in HRSS	(26)	(19)	(15)	(13)	0	(72)
Savings in Communications	(20)	(14)	(11)	(9)	0	(54)
Adopt self insurance model for delivery of life insurance	(39)	(26)	(21)	(19)	0	(105)
Savings in Audit & Risk Management / Health & Wellbeing	(1)	(3)	(2)	0	0	(6)
Savings in HR & Workforce Planning	(54)	(39)	(31)	(27)	0	(151)
Savings in Democratic Services	(21)	(16)	(13)	(10)	0	(60)
Savings in Information Technology	(153)	(97)	(107)	(93)	0	(450)
Savings in Business Transformation	(85)	(72)	(25)	(22)	0	(204)
Bring private sector leasing service in-house	(100)	0	(72)	0	0	(172)
Savings in Housing Strategy & Services	(3)	(9)	(6)	(1)	0	(19)
Savings in Strategic Policy Unit	(1)	(3)	(2)	0	0	(6)
Savings in Economic Development	(1)	(5)	(3)	(1)	0	(10)
Savings in Employment Support Service	0	(1)	(1)	0	0	(2)
Review Heritage Hub budget (Heart of Hawick)	(20)	0	0	0	0	(20)

Scottish Borders Council  
Revenue Financial Plan 2014/15 - 2018/19  
People

People	2014/15 £'000	2015/16 (Provisional) £'000	2016/17 (Provisional) £'000	2017/18 (Provisional) £'000	2018/19 (Provisional) £'000	Total £'000
<b>Children &amp; Young People</b>	<b>110,579</b>	<b>110,199</b>	<b>110,074</b>	<b>109,554</b>	<b>111,670</b>	<b>552,077</b>
Early Years	5,965	5,938	5,851	5,934	6,010	29,698
Primary	31,503	30,765	30,571	31,237	31,849	155,925
Secondary	39,404	39,337	39,303	37,891	38,710	194,646
Integrated Children's Services (ICS)	24,323	24,716	24,910	25,028	25,560	124,537
Central Schools	4,047	4,083	4,056	4,105	4,151	20,442
Transportation	3,202	3,202	3,202	3,202	3,202	16,012
School Meals	1,057	1,040	1,040	1,046	1,052	5,234
Community Learning & Development	1,078	1,119	1,141	1,111	1,135	5,584
<b>Chief Social Work Officer</b>						
Services in the Criminal Justice System						
Gross Expenditure	1,228	1,228	1,228	1,228	1,228	6,140
Income	<u>(1,228)</u>	<u>(1,228)</u>	<u>(1,228)</u>	<u>(1,228)</u>	<u>(1,228)</u>	<u>(6,140)</u>
	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Joint NHS / Social Work</b>	<b>47,716</b>	<b>48,243</b>	<b>49,306</b>	<b>50,867</b>	<b>52,501</b>	<b>248,633</b>
Older People	23,032	24,107	25,327	26,446	27,631	126,543
Adults with Learning Disabilities (AWLD)	13,904	14,459	14,875	15,130	15,387	73,755
People with Physical Disabilities (PWPDP)	2,817	2,909	2,973	3,038	3,104	14,841
People with Mental Health Needs	2,239	2,279	2,300	2,318	2,339	11,475
Generic Services & Staff Teams	5,724	4,489	3,831	3,935	4,040	22,019
<b>Business Support</b>	<b>4,729</b>	<b>4,531</b>	<b>4,525</b>	<b>4,430</b>	<b>4,490</b>	<b>22,705</b>
SW Performance & Improvement	3,061	2,921	2,992	3,076	3,154	15,204
ELL Strategic Support	1,668	1,610	1,533	1,354	1,336	7,501
<b>Terms &amp; Conditions</b>	<b>(310)</b>	<b>(1,152)</b>	<b>(1,631)</b>	<b>(1,652)</b>	<b>(1,652)</b>	<b>(6,397)</b>
	<b>162,714</b>	<b>161,821</b>	<b>162,274</b>	<b>163,199</b>	<b>167,009</b>	<b>817,018</b>

Terms & Conditions Savings to be allocated to services



Scottish Borders Council  
Revenue Financial Plan 2014/15 - 2018/19  
People

People	2014/15 £'000	2015/16 (Provisional) £'000	2016/17 (Provisional) £'000	2017/18 (Provisional) £'000	2018/19 (Provisional) £'000	Total £'000
<b>Department Specific Pressures (ELL)</b>	<b>1,596</b>	<b>35</b>	<b>344</b>	<b>456</b>	<b>0</b>	<b>2,431</b>
Pupil Demographics (Teacher Numbers)	0	0	147	456	0	603
Children's & Young Peoples Bill	1,191	0	0	0	0	1,191
Teachers induction redetermination	226	0	0	0	0	226
New West Linton Primary School	40	0	0	0	0	40
Duns Primary School move	0	35	35	0	0	70
New Kelso High School	0	0	162	0	0	162
Peebles High School Sports Facility	80	0	0	0	0	80
Rephasing of Cultural trust savings	0	0	0	0	0	0
Additional Transport costs as a result of contract re-tendering	59	0	0	0	0	59
<b>Department Specific Pressures (SW)</b>	<b>1,351</b>	<b>1,436</b>	<b>1,283</b>	<b>1,135</b>	<b>1,159</b>	<b>6,364</b>
Older People demographic increases	638	657	676	696	717	3,385
Increased young adults with learning / physical disabilities	343	596	420	250	250	1,859
Increased children with severe / complex needs	28	30	31	33	34	156
Accommodated / Looked After Children	0	64	65	65	66	260
Removal of previously agreed transport saving	200	0	0	0	0	200
Additional funding to reflect current pressure - Older People	0	0	0	0	0	0
Additional funding to reflect current pressure - AWLD	0	0	0	0	0	0
Additional funding to reflect current pressure - PWPDP	0	0	0	0	0	0
Additional funding to reflect current pressure - Other	0	0	0	0	0	0
Increase in Foster Care fees & allowances	17	35	36	36	37	162
Grant redetermination - Looked After Children	0	0	0	0	0	0
Grant redetermination - Family Support	50	0	0	0	0	50
Children's Hospice Association Scotland (CHAS) Funding	0	0	0	0	0	0
Self Directed Support	0	0	0	0	0	0
Movement in ICS school based staff	54	54	54	55	55	272
Sensory impairment	20	0	0	0	0	20

Scottish Borders Council  
Revenue Financial Plan 2014/15 - 2018/19  
People

People	2014/15 £'000	2015/16 (Provisional) £'000	2016/17 (Provisional) £'000	2017/18 (Provisional) £'000	2018/19 (Provisional) £'000	Total £'000
<b>Business Transformation Projects (ELL)</b>	<b>(1,550)</b>	<b>(2,808)</b>	<b>(2,195)</b>	<b>(1,791)</b>	<b>0</b>	<b>(8,344)</b>
Review of Early Years	(150)	(134)	(171)	0	0	(455)
Review Provision of Primary Education	(390)	(1,080)	(803)	(92)	0	(2,365)
Review Provision of Secondary Education	(860)	(794)	(885)	(1,249)	0	(3,788)
Review of the School Estate	0	(150)	0	(450)	0	(600)
Review SJC staffing allocation Model	(150)	(650)	(336)	0	0	(1,136)
<b>Business Transformation Projects (SW)</b>	<b>(514)</b>	<b>(1,900)</b>	<b>(1,473)</b>	<b>(453)</b>	<b>0</b>	<b>(4,340)</b>
Centralisation of SEBN service	0	0	0	(200)	0	(200)
Terms & Conditions	(310)	(842)	(479)	(21)	0	(1,652)
Review of all Social Work Business Support services	(109)	(182)	0	0	0	(291)
Review of Night Time support	(59)	0	0	0	0	(59)
Review of Social Care & Health Specialist Support services	(36)	(18)	0	0	0	(54)
Review of in-house Council services	0	(617)	(637)	0	0	(1,254)
Supported Living Accommodation	0	0	0	0	0	0
Further integration of children's services	0	(241)	(357)	(232)	0	(830)

Scottish Borders Council  
Revenue Financial Plan 2014/15 - 2018/19  
People

People	2014/15 £'000	2015/16 (Provisional) £'000	2016/17 (Provisional) £'000	2017/18 (Provisional) £'000	2018/19 (Provisional) £'000	Total £'000
<b>Efficiencies in Service Delivery (ELL)</b>	<b>8</b>	<b>(83)</b>	<b>(398)</b>	<b>(1,034)</b>	<b>0</b>	<b>(1,507)</b>
Refinance borrowing on the PPP project	0	0	0	(800)	0	(800)
Cessation of salary conservation	0	0	(124)	(74)	0	(198)
Change in demographics from 2012/13	0	0	0	0	0	0
One-off increase to Staff Turnover Adjustment (STA)	125	0	0	0	0	125
More efficient use of premises for evening lets	(14)	0	0	0	0	(14)
Review National Grid for Learning (NGfL) staffing	(25)	(15)	0	0	0	(40)
Review of Curriculum Development budgets	0	(8)	(78)	0	0	(86)
Extend peripatetic janitor model	(20)	(25)	(50)	(50)	0	(145)
Reduce deprivation central budget	0	0	0	0	0	0
Review Music Instruction	(18)	0	0	0	0	(18)
Reduce the number of Halls and Community Centres	0	0	(100)	0	0	(100)
Reduce Community Learning & Development budgets	(30)	0	0	(52)	0	(82)
New start terms & conditions	0	(35)	(46)	(58)	0	(139)
Targeted efficiency saving from Outdoor Education	(10)	0	0	0	0	(10)
						0
<b>Efficiencies in Service Delivery (SW)</b>	<b>(310)</b>	<b>(693)</b>	<b>(278)</b>	<b>(139)</b>	<b>0</b>	<b>(1,420)</b>
Review of care packages to include a reablement approach	0	(50)	(50)	0	0	(100)
Reduce cost of commissioned spend by a further 1% p.a.	(125)	(60)	0	0	0	(185)
Reduce self-directed support price point	(100)	0	0	0	0	(100)
Bring specific AWLD into local provision	(50)	0	0	0	0	(50)
Review delivery model for ICS short-term outreach service	(35)	(15)	(15)	0	0	(65)
Further rollout locality transformation agenda	0	(255)	(85)	0	0	(340)
New Start Terms and Conditions	0	(83)	(111)	(139)	0	(333)
Review Day Services for Older People	0	(182)	0	0	0	(182)
Review Social Care & Health middle-management posts	0	(48)	(17)	0	0	(65)

Scottish Borders Council  
Revenue Financial Plan 2014/15 - 2018/19  
People

People	2014/15 £'000	2015/16 (Provisional) £'000	2016/17 (Provisional) £'000	2017/18 (Provisional) £'000	2018/19 (Provisional) £'000	Total £'000
<b>Service Rationalisations (ELL)</b>	<b>(212)</b>	<b>(140)</b>	<b>(140)</b>	<b>(204)</b>	<b>0</b>	<b>(696)</b>
Review Cleaning arrangements in Schools	(20)	(30)	(30)	(50)	0	(130)
Targeted DSM cash saving	(43)	0	0	0	0	(43)
Review CPD provision	(14)	0	0	0	0	(14)
Reduce commissioned services from Children and Young People's Planning Partnership (CYPPP)	(50)	(50)	(50)	(100)	0	(250)
Reduce Management Fee to Sports Trusts	(60)	(60)	(60)	(54)	0	(234)
Removal of copy right budget for schools (centralised SG)	(25)	0	0	0	0	(25)
						0
<b>Increased Income/New charges (ELL)</b>	<b>(18)</b>	<b>(16)</b>	<b>(6)</b>	<b>0</b>	<b>0</b>	<b>(40)</b>
Review pricing of Primary School Meals	(18)	(16)	(6)	0	0	(40)
<b>Increased Income/New charges</b>	<b>(274)</b>	<b>(364)</b>	<b>(4)</b>	<b>(4)</b>	<b>0</b>	<b>(646)</b>
Review of home care charge taper rate	(150)	0	0	0	0	(150)
Inflationary increase on Bordercare charges	(4)	(4)	(4)	(4)	0	(16)
Use a proportion of current Care beds in a more flexible manner	(120)	0	0	0	0	(120)
Conduct a review of all services and associated charging policy	0	(360)	0	0	0	(360)

Scottish Borders Council  
Revenue Financial Plan 2014/15 - 2018/19  
Place

Place	2014/15 £'000	2015/16 (Provisional) £'000	2016/17 (Provisional) £'000	2017/18 (Provisional) £'000	2018/19 (Provisional) £'000	Total £'000
<b>Commercial Services</b>	<b>7,360</b>	<b>7,564</b>	<b>7,740</b>	<b>8,164</b>	<b>8,794</b>	<b>39,622</b>
Infrastructure Asset Management	2,272	2,258	2,222	2,214	2,285	11,251
Pay Parking	0	0	0	0	0	0
Fleet Management	(230)	(186)	(141)	(93)	(60)	(710)
Passenger Transport	2,101	2,096	2,085	2,068	2,364	10,714
Design Service	123	153	181	207	225	889
Projects	-45	-41	-37	-33	-31	(187)
Trading Contribution	-652	-652	-652	-652	-652	(3,260)
Property & Facilities Management	3,791	3,936	4,082	4,453	4,663	20,925
<b>Neighbourhood Services</b>	<b>23,505</b>	<b>23,860</b>	<b>24,182</b>	<b>24,573</b>	<b>25,089</b>	<b>121,209</b>
Customer Services	1,368	1,338	1,345	1,355	1,413	6,819
Waste	9,339	9,671	9,753	9,884	10,025	48,672
Safer Communities	391	397	403	408	413	2,012
Neighbourhood	12,407	12,454	12,681	12,926	13,238	63,706
<b>Regulatory Services</b>	<b>3,866</b>	<b>4,059</b>	<b>4,146</b>	<b>3,345</b>	<b>3,484</b>	<b>18,900</b>
Assessor & Electoral Registration Officer	691	695	700	702	715	3,503
Legal Services	524	563	561	561	580	2,789
Planning	471	559	601	-243	-179	1,209
Regulatory Services	1,303	1,344	1,372	1,400	1,429	6,848
Built and Natural Heritage	877	898	912	925	939	4,551
<b>Business Support</b>	<b>1,531</b>	<b>1,575</b>	<b>1,610</b>	<b>1,642</b>	<b>1,673</b>	<b>8,031</b>
<b>Terms &amp; Conditions</b>	<b>(128)</b>	<b>(539)</b>	<b>(524)</b>	<b>(620)</b>	<b>(620)</b>	<b>(2,431)</b>
	<b>36,134</b>	<b>36,519</b>	<b>37,154</b>	<b>37,104</b>	<b>38,420</b>	<b>185,331</b>

Terms & Conditions Savings to be allocated to services

Scottish Borders Council  
Revenue Financial Plan 2014/15 - 2018/19  
Place

Place	2014/15 £'000	2015/16 (Provisional) £'000	2016/17 (Provisional) £'000	2017/18 (Provisional) £'000	2018/19 (Provisional) £'000	Total £'000
<b>Department Specific Pressures</b>	<b>1,098</b>	<b>396</b>	<b>156</b>	<b>269</b>	<b>51</b>	<b>1,970</b>
Food Waste Collection	500	250	0	0	0	750
Landfill Tax saving from food waste collections	(60)	0	0	(103)	(105)	(268)
Landfill Tax (Tonnage x £8 per ton increase)	312	156	156	156	156	936
Licensing income pressure	0	(50)	0	0	0	(50)
Licensing income shortfall	30	0	0	0	0	30
Quality of Life funding	100	0	0	0	0	100
DWP subsidy for CTax & HB administration	81	40	0	0	0	121
Reduced internal income (Property) as a result of reduced capital spend and police income	60	0	0	0	0	60
Change in empty property relief	40	0	0	0	0	40
Increase in carbon tax from £12 to £14 per ton	35	0	0	0	0	35
Additional cost to support the new Kelso High School	0	0	0	216	0	216
<b>Deduct</b>						
<b>Business Transformation Projects</b>	<b>(1,744)</b>	<b>(965)</b>	<b>(395)</b>	<b>(1,172)</b>	<b>0</b>	<b>(4,276)</b>
Review of Fees & Charges	(80)	(80)	(80)	(50)	0	(290)
Terms & Conditions	(128)	(411)	15	(96)	0	(620)
Review of SB Wardens Service	(200)	0	0	0	0	(200)
Develop an integrated Waste Services strategy	(500)	(150)	(150)	0	0	(800)
Change of working patterns E&I	(250)					(250)
Review of Parks & Open Spaces provision	(250)	(200)	0	0	0	(450)
Introduction of energy efficient Street Lighting technology	(66)	(124)	(145)	(104)	0	(439)
Increased Planning fee income	0	0	(35)	(922)	0	(957)
Review of Passenger Transport Services	(270)	0	0	0	0	(270)

Scottish Borders Council  
Revenue Financial Plan 2014/15 - 2018/19  
Place

Place	2014/15 £'000	2015/16 (Provisional) £'000	2016/17 (Provisional) £'000	2017/18 (Provisional) £'000	2018/19 (Provisional) £'000	Total £'000
<b>Efficiencies in Service Delivery</b>	<b>408</b>	<b>(198)</b>	<b>(179)</b>	<b>(175)</b>	<b>0</b>	<b>(144)</b>
Increase in Fleet Management surplus	0	0	0	0	0	0
Withdrawal of temporary waste disposal points	0	0	0	0	0	0
Extend non-competitive action with bring bank provider	15	0	0	0	0	15
Waste Disposal savings	608	0	0	0	0	608
Savings in Assessors Service	(26)	(19)	(14)	(12)	0	(71)
Estates rationalisation/savings in Property & Facilities Mgt	(123)	(88)	(69)	(59)	0	(339)
Savings in Customer Services	(45)	(32)	(25)	(21)	0	(123)
Savings in Legal Services	(21)	(16)	(13)	(10)	0	(60)
New starts terms and conditions	0	(43)	(58)	(73)	0	(174)
Savings from Rates appeals	0	0	0	0	0	0
<b>Service Rationalisations</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Increased Income/New charges</b>	<b>(26)</b>	<b>(30)</b>	<b>(35)</b>	<b>(40)</b>	<b>0</b>	<b>(131)</b>
Charge for privilege lifts	0	0	0	0	0	0
Increase in Regulated Bus Fares	(26)	(30)	(35)	(40)	0	(131)

Scottish Borders Council  
Revenue Financial Plan 2014/15 - 2018/19  
Other

Other	2014/15 £'000	2015/16 (Provisional) £'000	2016/17 (Provisional) £'000	2017/18 (Provisional) £'000	2018/19 (Provisional) £'000	Total £'000
<b>Change Fund</b>	1,221	205	205	205	205	2,041
Change Fund	1,017	2	2	2	2	1,025
Transformation (Projects)	204	203	203	203	203	1,016
<b>Early Retirement/ Voluntary Severance</b>	783	418	606	1,062	67	2,936
<b>Fairer Scotland</b>	223	223	223	223	223	1,115
<b>Loan Charges</b>	20,760	20,760	20,760	20,760	20,760	103,800
<b>Interest on Revenue Balances IORB</b>	(10)	(10)	(10)	(10)	(10)	(50)
<b>Contribution to Property Maintenance</b>	2,218	2,285	2,342	2,401	2,449	11,695
<b>Provision for Bad Debts</b>	125	125	125	125	125	625
<b>Housing Benefits</b>						
Gross Expenditure	29,910	29,910	29,910	29,910	29,910	149,550
Income	(29,317)	(29,317)	(29,317)	(29,317)	(29,317)	(146,585)
	593	593	593	593	593	2,965
<b>Discretionary Housing Benefit</b>	58	58	58	58	58	290
<b>Council Tax Reduction Scheme</b>	497	497	497	497	497	2,485
<b>Non Domestic rates Relief</b>	150	150	150	150	150	750
<b>Commercial Rents</b>	(1,157)	(1,176)	(1,195)	(1,215)	(1,234)	(5,977)
<b>Scottish Welfare Fund</b>						
Gross Expenditure	407	407	407	407	407	2,035
Income	(407)	(407)	(407)	(407)	(407)	(2,035)
	0	0	0	0	0	0
	<b>25,461</b>	<b>24,128</b>	<b>24,354</b>	<b>24,849</b>	<b>23,883</b>	<b>122,675</b>



Scottish Borders Council  
Revenue Financial Plan 2014/15 - 2018/19  
Other

Other	2014/15 £'000	2015/16 (Provisional) £'000	2016/17 (Provisional) £'000	2017/18 (Provisional) £'000	2018/19 (Provisional) £'000	Total £'000
<b>Department Specific Pressures (Other)</b>	<b>693</b>	<b>(1,593)</b>	<b>169</b>	<b>437</b>	<b>(1,015)</b>	<b>(1,310)</b>
Localised Council Tax Benefit Scheme	(68)	0	0	0	0	(68)
Older People Change Fund	239	(718)	0	0	0	(479)
ER/VS - Redundancy Costs	(36)	(365)	188	456	(995)	(752)
Wide Area Network	570	(194)	0	0	0	376
Early Years & Other Change Fund	0	(297)	0	0	0	(297)
Commercial Rent income	(12)	(19)	(19)	(19)	(20)	(90)
<b>Efficiencies in Service Delivery (CE)</b>	<b>(500)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(500)</b>
Reduction in Loans Charges	(500)					(500)

# Capital Financial Plan 2014/15 - 2023/24

Further information on the Council's  
Capital Financial Plan is available from:-

Lynn Mirley  
Corporate Finance Manager  
Council Headquarters  
Newtown St Boswells  
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You can get this document on tape, in Braille, large print and various computer formats by contacting the address above.  
The Corporate Finance Manager can also give information on other language translations as well as providing additional copies.

**SCOTTISH BORDERS COUNCIL  
CAPITAL FINANCIAL PLAN - 2014/15 TO 2023/24**

	OPERATIONAL PLAN			Total £000	2017/18 £000	2018/19 £000	STRATEGIC PLAN					Grand Total £000
	2014/15 £000	2015/16 £000	2016/17 £000				2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	
<b>SUMMARY</b>												
<b>ENGINEERING INFRASTRUCTURE</b>												
Roads, Bridges, Lighting & Transport	9,716	5,653	5,894	<b>21,263</b>	5,984	7,823	5,213	4,298	4,298	4,298	4,298	<b>57,475</b>
Flood & Coast Protection	10,671	14,698	5,154	<b>30,523</b>	550	5,600	14,100	7,833	100	100	100	<b>58,906</b>
Waste Management	2,637	1,038	374	<b>4,049</b>	1,123	196	148	183	831	50	201	<b>6,781</b>
Contaminated Land	52	52	52	<b>156</b>	52	52	52	52	52	52	52	<b>520</b>
<b>TOTAL ENGINEERING INFRASTRUCTURE</b>	<b>23,076</b>	<b>21,441</b>	<b>11,474</b>	<b>55,991</b>	<b>7,709</b>	<b>13,671</b>	<b>19,513</b>	<b>12,366</b>	<b>5,281</b>	<b>4,500</b>	<b>4,651</b>	<b>123,682</b>
<b>LAND &amp; PROPERTY</b>												
School Estate	7,574	21,655	1,577	<b>30,806</b>	3,730	4,981	8,306	10,140	7,300	11,240	6,240	<b>82,743</b>
Community Services	445	1,905	325	<b>2,675</b>	930	1,110	320	1,110	290	290	890	<b>7,615</b>
Social Work	969	1,748	722	<b>3,439</b>	464	206	150	150	150	150	150	<b>4,859</b>
Corporate Property	375	150	150	<b>675</b>	0	0	0	0	0	0	0	<b>675</b>
Environment & Infrastructure - Property	330	205	100	<b>635</b>	100	100	100	100	100	100	100	<b>1,335</b>
Regeneration	1,578	1,218	1,152	<b>3,948</b>	931	1,570	124	84	120	56	0	<b>6,833</b>
Property & Asset Programme	1,000	1,000	1,165	<b>3,165</b>	1,365	1,365	1,465	1,465	1,475	1,515	1,515	<b>13,330</b>
<b>TOTAL LAND &amp; PROPERTY</b>	<b>12,271</b>	<b>27,881</b>	<b>5,191</b>	<b>45,343</b>	<b>7,520</b>	<b>9,332</b>	<b>10,465</b>	<b>13,049</b>	<b>9,435</b>	<b>13,351</b>	<b>8,895</b>	<b>117,390</b>
<b>BUSINESS INFRASTRUCTURE</b>												
Business Applications	150	150	295	<b>595</b>	595	595	240	345	595	240	100	<b>3,305</b>
Technical IT Infrastructure	5,380	851	5,404	<b>11,635</b>	845	1,225	935	830	1,095	935	900	<b>18,400</b>
<b>TOTAL BUSINESS INFRASTRUCTURE</b>	<b>5,530</b>	<b>1,001</b>	<b>5,699</b>	<b>12,230</b>	<b>1,440</b>	<b>1,820</b>	<b>1,175</b>	<b>1,175</b>	<b>1,690</b>	<b>1,175</b>	<b>1,000</b>	<b>21,705</b>
<b>OTHER</b>												
Fleet	750	0	0	<b>750</b>	0	300	450	0	0	0	0	<b>1,500</b>
Emergency & Unplanned Schemes	300	300	300	<b>900</b>	300	300	300	400	400	400	400	<b>3,400</b>
Private Sector Housing Grant	340	340	375	<b>1,055</b>	375	375	375	375	375	375	425	<b>3,730</b>
<b>TOTAL OTHER</b>	<b>1,390</b>	<b>640</b>	<b>675</b>	<b>2,705</b>	<b>675</b>	<b>975</b>	<b>1,125</b>	<b>775</b>	<b>775</b>	<b>775</b>	<b>825</b>	<b>8,630</b>
<b>TOTAL CAPITAL PLAN</b>	<b>42,267</b>	<b>50,963</b>	<b>23,039</b>	<b>116,269</b>	<b>17,344</b>	<b>25,798</b>	<b>32,278</b>	<b>27,365</b>	<b>17,181</b>	<b>19,801</b>	<b>15,371</b>	<b>271,407</b>

**SCOTTISH BORDERS COUNCIL  
CAPITAL FINANCIAL PLAN - 2014/15 TO 2023/24**

	OPERATIONAL PLAN			Total £000	2017/18 £000	2018/19 £000	STRATEGIC PLAN					Grand Total £000
	2014/15 £000	2015/16 £000	2016/17 £000				2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	
<b>ENGINEERING INFRASTRUCTURE</b>												
<b>ROADS , BRIDGES, LIGHTING &amp; TRANSPORT</b>												
Inner Relief Road 5 - Streetscape/ Gala Regeneration	10	15	276	301	200							501
Galashiels Transport Interchange	4,591	853		5,444								5,444
Galashiels Inner Relief 1-3 Claims		100	150	250			250					500
Roads (including RAMP & Winter Damage)	2,780	3,310	3,160	9,250	3,160	3,310	3,510	3,510	3,510	3,510	3,510	33,270
Bridges Asset Management Plan	400	400	400	1,200	400	400	400	400	400	400	400	4,000
Lighting Asset Management Plan	300	200	200	700	200	200	200	200	200	200	200	2,100
Energy Efficient Street Lighting	1,050	400	1,000	2,450	1,000	1,000	500					4,950
Accident Investigation Prevention Schemes	50	50	50	150	50	50	50	50	50	50	50	500
Cycling, Walking & Safer Streets	178	138	138	454	138	138	138	138	138	138	138	1,420
Railway Black Path	215	155		370								370
A72 Dirtpot Corner Road Re-alignment			150	150	225	2,460	165					3,000
A72 Neidpath Corner Traffic Management		30	170	200								200
Reston Station Contribution			150	150	150							300
Selkirk Town Centre (Streetscape Works)			50	50	400							450
Bongate Mill Industrial Area (roads)	86	2		88								88
Innerleithen - Walkerburn Shared access route				0	61	265						326
Tweedbank Traffic Calming	56			56								56
<b>Total Roads, Bridges, Lighting &amp; Transport</b>	<b>9,716</b>	<b>5,653</b>	<b>5,894</b>	<b>21,263</b>	<b>5,984</b>	<b>7,823</b>	<b>5,213</b>	<b>4,298</b>	<b>4,298</b>	<b>4,298</b>	<b>4,298</b>	<b>57,475</b>
<b>FLOOD &amp; COAST PROTECTION</b>												
Galashiels Flood Protection	1,429			1,429								1,429
Selkirk Flood Protection	8,642	13,848	4,604	27,094								27,094
Hawick Flood Protection Scheme	400	450	450	1,300	450	5,500	14,000	7,733				28,983
Jedburgh Flood Protection Works	100	300		400								400
Flood Protection Works, Efficiency and Emergency Measures	100	100	100	300	100	100	100	100	100	100	100	1,000
<b>Total Flood &amp; Coast Protection</b>	<b>10,671</b>	<b>14,698</b>	<b>5,154</b>	<b>30,523</b>	<b>550</b>	<b>5,600</b>	<b>14,100</b>	<b>7,833</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>58,906</b>

**SCOTTISH BORDERS COUNCIL  
CAPITAL FINANCIAL PLAN - 2014/15 TO 2023/24**

	OPERATIONAL PLAN			Total £000	STRATEGIC PLAN							Grand Total £000
	2014/15 £000	2015/16 £000	2016/17 £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	
<b>WASTE MANAGEMENT</b>												
Management of Closed Landfill sites - Dunion	100			100								100
Waste Treatment Facility	902	27		929								929
Domestic Wheeled Bins	32	32	32	96	33	34	35	35	36	37	38	344
Easter Langlee Cell Leachate Pumping system	30			30								30
Easter Langlee Leachate Management	95	70	216	381	932	100						1,413
Improve Skip Infrastructure - CRC	5	100	5	110	145							255
Community Recycling Centres (CRC) Enhancements				0		48						48
Waste Transfer Health & Safety works	18	18	18	54								54
Easter Langlee Cell Provision	95	781	90	966			100	135	781		150	2,132
Food Waste Collections	629	10	13	652	13	14	13	13	14	13	13	745
Kelso Community Recycling Centre	715			715								715
CCTV Community Recycling Centres	16			16								16
<b>Total Waste Management</b>	<b>2,637</b>	<b>1,038</b>	<b>374</b>	<b>4,049</b>	<b>1,123</b>	<b>196</b>	<b>148</b>	<b>183</b>	<b>831</b>	<b>50</b>	<b>201</b>	<b>6,781</b>
Contaminated Land	52	52	52	156	52	52	52	52	52	52	52	520
<b>TOTAL ENGINEERING INFRASTRUCTURE</b>	<b>23,076</b>	<b>21,441</b>	<b>11,474</b>	<b>55,991</b>	<b>7,709</b>	<b>13,671</b>	<b>19,513</b>	<b>12,366</b>	<b>5,281</b>	<b>4,500</b>	<b>4,651</b>	<b>123,682</b>

**SCOTTISH BORDERS COUNCIL  
CAPITAL FINANCIAL PLAN - 2014/15 TO 2023/24**

	OPERATIONAL PLAN			Total £000	STRATEGIC PLAN							Grand Total £000
	2014/15 £000	2015/16 £000	2016/17 £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	
<b>LAND &amp; PROPERTY</b>												
<b>SCHOOL ESTATE</b>												
West Linton Primary School	10	10	10	30								30
Duns Primary School & Locality Support Centre	3,025	3383	667	7,075								7,075
Peebles HS Sports Facilities	12			12								12
Kelso High School	3,867	17540		21,407								21,407
Galashiels School Provision				0			120	4,000	5,000	9,000	4,000	22,120
Langlee Primary School				0	300	700	4,250	2,850				8,100
Broomlands PS Extension				0		281	2,016	1,140				3,437
School Health & Safety Projects	280	385	200	865	200	200	200	200	200	200	200	2,265
School Refurbishment & Capacity Projects	280	200	500	980	3,030	3,600	1,520	1,750	1,900	1,840	1,840	16,460
School Kitchen Improvements Programme	100	137	200	437	200	200	200	200	200	200	200	1,837
<b>Total School Estate</b>	<b>7,574</b>	<b>21,655</b>	<b>1,577</b>	<b>30,806</b>	<b>3,730</b>	<b>4,981</b>	<b>8,306</b>	<b>10,140</b>	<b>7,300</b>	<b>11,240</b>	<b>6,240</b>	<b>82,743</b>
<b>COMMUNITY SERVICES</b>												
Sports Trusts - Plant & Services	290	290	290	870	290	290	290	290	290	290	290	2,900
Jim Clark Motor Museum Relocation	95	75	35	205	610							815
Selkirk Synthetic Pitch	30	720		750							300	1,050
Peebles 3G Pitch	30	820		850							300	1,150
Jedburgh 3G Pitch				0	30	820						850
Hawick 3G Pitch				0			30	820				850
<b>Total Community Services</b>	<b>445</b>	<b>1,905</b>	<b>325</b>	<b>2,675</b>	<b>930</b>	<b>1,110</b>	<b>320</b>	<b>1,110</b>	<b>290</b>	<b>290</b>	<b>890</b>	<b>7,615</b>
<b>SOCIAL WORK</b>												
TOPS - Residential Care Home upgrades	294	271		565								565
Transforming Older Peoples Services (TOPS) - Telecare	50	75		125								125
Complex Needs - Central Education Base	365	1,180	20	1,565								1,565
SEBN Facilities	150	10	490	650	252							902
Equality Act Work for Schools (DDA)	11	150	150	311	150	150	150	150	150	150	150	1,361
Development of Extra Care Housing - Business Case	37			37								37
Fire Compartments in Care Homes	62	62	62	186	62	56						304
<b>Total Social Work</b>	<b>969</b>	<b>1,748</b>	<b>722</b>	<b>3,439</b>	<b>464</b>	<b>206</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>4,859</b>
<b>CORPORATE PROPERTY</b>												
Work Style Transformation/Office Accommodation	75	150	150	375								375
HQ Main Office Block	300			300								300
<b>Total Corporate Property</b>	<b>375</b>	<b>150</b>	<b>150</b>	<b>675</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>675</b>

**SCOTTISH BORDERS COUNCIL  
CAPITAL FINANCIAL PLAN - 2014/15 TO 2023/24**

	OPERATIONAL PLAN			Total £000	2017/18 £000	2018/19 £000	STRATEGIC PLAN					Grand Total £000
	2014/15 £000	2015/16 £000	2016/17 £000				2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	
<b>ENVIRONMENT &amp; INFRASTRUCTURE - PROPERTY</b>												
Play Facilities	50	50	50	150	50	50	50	50	50	50	50	500
Cemetery Land Acquisition & Development	100	100		200								200
Drainage in Parks and Open Spaces	55	55	50	160	50	50	50	50	50	50	50	510
Additional Drainage in Parks & Open Spaces	125			125								125
<b>Total Environment &amp; Infrastructure - Property</b>	<b>330</b>	<b>205</b>	<b>100</b>	<b>635</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>1,335</b>
<b>REGENERATION</b>												
LUPS Strategic Business Land	20			20								20
Newtown St Boswells Village centre - 1			16	16	20	20	84	84	120	56		400
Demolition & Site Preparation	280	150		430								430
Wilton Lodge Park	878	893	711	2,482	101							2,583
Walter Scott Court House - Phase 1		75	195	270								270
Walter Scott Court House - Phase 2			230	230	810	1,550	40					2,630
Eymouth Seafood Technology Park	400	100		500								500
<b>Total Regeneration</b>	<b>1,578</b>	<b>1,218</b>	<b>1,152</b>	<b>3,948</b>	<b>931</b>	<b>1,570</b>	<b>124</b>	<b>84</b>	<b>120</b>	<b>56</b>	<b>0</b>	<b>6,833</b>
<b>PROPERTY &amp; ASSET PROGRAMME</b>												
Structural / H&S Works	280	280	445	1,005	465	465	465	465	475	475	475	4,290
Asbestos Removal	50	50	50	150	100	100	100	100	100	100	100	850
Building Systems Efficiency Upgrades	100	100	100	300	200	200	300	300	300	340	340	2,280
Electrical Infrastructure Upgrades	150	150	150	450	150	150	150	150	150	150	150	1,500
Fixed Assets	20	20	20	60	20	20	20	20	20	20	20	200
Building Thermal Efficiency Upgrades	400	400	400	1,200	430	430	430	430	430	430	430	4,210
<b>Total Property &amp; Asset Programme</b>	<b>1,000</b>	<b>1,000</b>	<b>1,165</b>	<b>3,165</b>	<b>1,365</b>	<b>1,365</b>	<b>1,465</b>	<b>1,465</b>	<b>1,475</b>	<b>1,515</b>	<b>1,515</b>	<b>13,330</b>
<b>TOTAL LAND &amp; PROPERTY</b>	<b>12,271</b>	<b>27,881</b>	<b>5,191</b>	<b>45,343</b>	<b>7,520</b>	<b>9,332</b>	<b>10,465</b>	<b>13,049</b>	<b>9,435</b>	<b>13,351</b>	<b>8,895</b>	<b>117,390</b>

**SCOTTISH BORDERS COUNCIL  
CAPITAL FINANCIAL PLAN - 2014/15 TO 2023/24**

	OPERATIONAL PLAN			Total £000	2017/18 £000	2018/19 £000	STRATEGIC PLAN					Grand Total £000
	2014/15 £000	2015/16 £000	2016/17 £000				2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	
<b>BUSINESS INFRASTRUCTURE</b>												
<b>BUSINESS APPLICATIONS</b>												
Business Systems Real Time Monitoring	70			<b>70</b>								<b>70</b>
Business Systems Development Block	50	50	50	<b>150</b>	50	50	50	50	50	50	50	<b>500</b>
Minor IT Projects Block	30	25	50	<b>105</b>	50	50	50	50	50	50	50	<b>455</b>
Corporate Applications Suite			195	<b>195</b>	495	495	140	245	495	140	0	<b>2,205</b>
Passenger Transport Management Info. System (MIS)		75		<b>75</b>								<b>75</b>
<b>Total Business Applications</b>	<b>150</b>	<b>150</b>	<b>295</b>	<b>595</b>	<b>595</b>	<b>595</b>	<b>240</b>	<b>345</b>	<b>595</b>	<b>240</b>	<b>100</b>	<b>3,305</b>
<b>TECHNICAL IT INFRASTRUCTURE</b>												
Corporate IT Equipment Fund	350	350	350	<b>1,050</b>	350	350	350	350	350	350	350	<b>3,500</b>
Disaster Recovery	70	40	40	<b>150</b>	50	50	50	50	50	50	50	<b>500</b>
Unified Comms			50	<b>50</b>	65			50	65			<b>230</b>
Infrastructure & Microsoft Refresh		50	350	<b>400</b>		250	155		250	155		<b>1,210</b>
Replacement of Curricular Networks	462	383	380	<b>1,225</b>	380	380	380	380	380	380	380	<b>3,885</b>
Broadband Delivery UK (BDUK)	4,200		4,200	<b>8,400</b>								<b>8,400</b>
Additional Server Storage Data Growth	26	28	34	<b>88</b>								<b>88</b>
Public Services Network (PSN) Server Log Monitoring	51			<b>51</b>								<b>51</b>
Security Software	26			<b>26</b>								<b>26</b>
Peoples Network Upgrade	195			<b>195</b>		195					120	<b>510</b>
<b>Total Technical IT Infrastructure</b>	<b>5,380</b>	<b>851</b>	<b>5,404</b>	<b>11,635</b>	<b>845</b>	<b>1,225</b>	<b>935</b>	<b>830</b>	<b>1,095</b>	<b>935</b>	<b>900</b>	<b>18,400</b>
<b>TOTAL BUSINESS INFRASTRUCTURE</b>	<b>5,530</b>	<b>1,001</b>	<b>5,699</b>	<b>12,230</b>	<b>1,440</b>	<b>1,820</b>	<b>1,175</b>	<b>1,175</b>	<b>1,690</b>	<b>1,175</b>	<b>1,000</b>	<b>21,705</b>
<b>OTHER</b>												
<b>FLEET</b>												
Plant other - Waste Collection Lorries	750			<b>750</b>		300	450					<b>1,500</b>
Plant & Vehicle Replacement				<b>0</b>								<b>0</b>
<b>Total Fleet</b>	<b>750</b>	<b>0</b>	<b>0</b>	<b>750</b>	<b>0</b>	<b>300</b>	<b>450</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1500</b>
<b>OTHER</b>												
Emergency Unplanned	300	300	300	<b>900</b>	300	300	300	400	400	400	400	<b>3,400</b>
Private Sector Housing Grants	340	340	375	<b>1,055</b>	375	375	375	375	375	375	425	<b>3,730</b>
<b>Total Other</b>	<b>640</b>	<b>640</b>	<b>675</b>	<b>1,955</b>	<b>675</b>	<b>675</b>	<b>675</b>	<b>775</b>	<b>775</b>	<b>775</b>	<b>825</b>	<b>7,130</b>
<b>TOTAL FLEET &amp; OTHER</b>	<b>1390</b>	<b>640</b>	<b>675</b>	<b>2,705</b>	<b>675</b>	<b>975</b>	<b>1125</b>	<b>775</b>	<b>775</b>	<b>775</b>	<b>825</b>	<b>8,630</b>
<b>TOTAL DRAFT CAPITAL EXPENDITURE</b>	<b>42,267</b>	<b>50,963</b>	<b>23,039</b>	<b>116,269</b>	<b>17,344</b>	<b>25,798</b>	<b>32,278</b>	<b>27,365</b>	<b>17,181</b>	<b>19,801</b>	<b>15,371</b>	<b>271,407</b>



**SCOTTISH BORDERS COUNCIL  
CAPITAL FINANCIAL PLAN - 2014/15 TO 2023/24**

	OPERATIONAL PLAN			Total £000	STRATEGIC PLAN						Grand Total £000	
	2014/15 £000	2015/16 £000	2016/17 £000		2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000		2023/24 £000
<b>FUNDING</b>												
Capital Fund/Capital Receipts	(2,748)	(1,794)	(890)	<b>(5,432)</b>	(2,630)	(2,800)	0	0	0	0	0	<b>(10,862)</b>
Capital Financed by Current Revenue (CFCR)	(714)	(450)	0	<b>(1,164)</b>	0	0	0	0	0	0	0	<b>(1,164)</b>
Developer Contributions	(150)	(150)	(100)	<b>(400)</b>	(100)	(100)	(100)	(100)	(100)	(100)	(100)	<b>(1,100)</b>
General Capital Grant from Scottish Govt.	(13,877)	(11,500)	(10,000)	<b>(35,377)</b>	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	<b>(105,377)</b>
Specific Capital Grants from Scottish Govt.	(12,649)	(23,273)	(3,821)	<b>(39,743)</b>	(498)	(4,538)	(11,398)	(9,694)	(2,638)	(6,141)	(2,806)	<b>(77,456)</b>
Other Grants and Contributions	(2,513)	(2,254)	(883)	<b>(5,650)</b>	(817)	(1,625)	0	(300)	0	0	0	<b>(8,392)</b>
Plant & Vehicle Replacement Fund	0	0	0	<b>0</b>	0	0	0	0	0	0	0	<b>0</b>
Borrowing	(9,616)	(11,542)	(7,345)	<b>(28,503)</b>	(3,299)	(6,735)	(10,780)	(7,271)	(4,443)	(3,560)	(2,465)	<b>(67,056)</b>
<b>TOTAL DRAFT CAPITAL FUNDING</b>	<b>(42,267)</b>	<b>(50,963)</b>	<b>(23,039)</b>	<b>(116,269)</b>	<b>(17,344)</b>	<b>(25,798)</b>	<b>(32,278)</b>	<b>(27,365)</b>	<b>(17,181)</b>	<b>(19,801)</b>	<b>(15,371)</b>	<b>(271,407)</b>